

FAYETTE COUNTY, GEORGIA

ANNUAL REPORT 2011

Where



Quality

has always been the

Lifestyle





2011 Fayette County Board of Commissioners (left to right): Allen McCarty, Steve Brown, Herb Frady, Robert Horgan, Lee Hearn

A Message from the Chairman

The economy once again took center stage during 2011 as your local government continued to make adjustments for additional declines in property tax revenues, sales tax collections, fees, permits and real estate taxes. As a result of the foreclosure crisis, the aggregate value of properties within the county declined for the fourth consecutive year. Current estimates reflect an overall loss of more than 1 billion in values during this time period. As a result property taxes which represent approximately 63% of all revenues collected to support local government services declined by approximately \$2.5 million this past year. However through the efforts of your Board of Commissioners with support from our Constitutional Officers and staff to do more with less, this loss of revenue has not resulted in a reduction of service levels.

On a brighter note, it is anticipated that Lake McIntosh, the county's newest reservoir located on the Fayette-Coweta border, will begin impounding water in the summer of 2012. It is estimated that it will take approximately eighteen months for the Lake to reach full level and bring to completion the last of the reservoirs needed to meet the future water needs of the county.

Also, this past year the Fayette County Library witnessed the completion of a major addition expanding the capability of the library to meet the continued needs for its services to the community. The construction project managed in-house by county staff came in under budget.

The Board of Commissioners implemented a Storm Water Utility with the purpose of ensuring that the storm-water infrastructure in the county is maintained in accordance with established service levels and state and federal environmental standards. The program is designed to ensure that storm water runoff will not adversely affect water quality given that many of our residents rely on groundwater (wells) for their drinking water. With a rate structure comparable to other communities that have a storm-water utility, the program will provide dedicated revenues to replace and repair critical infrastructure that has gone unfunded in prior years.

The Board continues to look for innovative and effective ways in addressing the shortfall in revenues. It is our hope that we have turned the corner on our economic malaise and can look forward to a brighter future. A future that carries on the tradition of providing a quality of life that has defined our community for many years.

There are many other accomplishments during this past year. I hope that you will read this report and recognize that the Board of Commissioners and our staff are diligently working on your behalf and take seriously the responsibility of serving you with professional services that are responsive to your needs.

Herb Frady
Chairman

The County Commissioners' Office

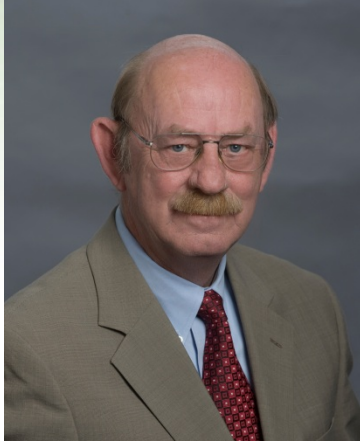
News about local government in Fayette County in 2011 had much to do with the election of two new County Commissioners, some of the county's transportation projects, and the effects our nation's economic woes are having on our own community.

The good news is that Fayette County's government continued to deliver quality services in spite of revenues that continued to shrink. County Commissioners (old and new), the County Administrator and department managers held firm in their efforts to ensure the continuation of the services that our citizens expect, essential and otherwise. You will read in this report that county departments worked hard to produce the level and quality of work expected of them, by both the Board of Commissioners and the public they serve, while respecting the burden of many who continue to pay property taxes and other costs that support county government.

As with most other county departments, no funds were available in 2011 for *new initiatives* in the County Commissioners' Office. County government is no different than any other business. The need to continuously squeeze resources in order to produce more and better products is essential. In the case of county government, its "products" are services to the public, some essential and some perhaps not. One way of serving the public is to provide as much information as possible about the roles, responsibilities, activities, and actions of county government. Information that is timely, accurate, and useful is critical. During 2011, the staff of the County Commissioners Office continued its efforts to maximize past investments in technology, enabling the development and dissemination of more and better information which is easier to obtain and understand. Staff continued to build a foundation of information available on the County's website that is more meaningful to the average user. Understanding that information on a website is not useful unless it is relevant, succinct, and easy to maneuver, attempts to augment and reorganize available information continued.

The Board of Commissioners remains committed to providing an environment of full disclosure and transparency in government. Further, the Board of Commissioners and its staff remain committed to continuing efforts to transition Fayette County's government to an E-government environment which will allow the public to conduct business with the County electronically to the greatest extent possible. We believe the ability to transact business with your local county government around the clock is in keeping with the expectations of a citizenry that lives, works, and plays in the 24/7 environment of today.

Fayette County is possibly the most financially sound government entity in all of Metropolitan Atlanta. Though there may be some indications that the state of our nation's economy is beginning to improve ever so slightly, the "budget belt" for county government will continue to be tightened in the coming year and beyond. Resources that support our local government services are derived directly from the economic well-being of our community and the Board of Commissioners is keenly aware of the financial struggles of many of our citizens. Although the County moves forward with cautious optimism, great care is taken to wisely use our taxpayers' resources to provide essential local government services to our community.



County Administrator's Message

It is my pleasure to present Fayette County's 2011 Annual Report. This report reflects the major activities of your county government and highlights many of our successes over the course of the past year.

The year presented many challenges as the effects of the "Great Recession" continued to plague traditional revenue sources while service delivery demands continued to grow. However, with the guidance and prudent financial stewardship of the Board of Commissioners as well as the dedication and cooperation of our Constitutional Officers, Department Managers and our employees, we were able to continue to meet these challenges for the fifth consecutive year without a reduction in services, layoffs, or furloughs.

Through program measures approved by the Board of Commissioners, a balanced budget was adopted matching current revenues with expenditures. The County maintained its long-standing tradition in being recognized for excellence in financial management by receiving an unqualified opinion for the County's Annual Audit and by once again being awarded the Government Finance Officers Association's Certificate of Achievement in Financial Reporting, as well as its Distinguished Budget Presentation Award. In addition, both Moody's and Standard & Poor Credit Rating agencies reaffirmed the County's AA1 Credit Rating.

The Library expansion was completed adding an additional 6,000 sq.ft. of space including an expanded community room with stage. As a result of cutbacks in state funding eliminating the position of Library Director, the County absorbed the cost of the position into its budget to ensure that citizens continue to receive first class library services.

The year marked the first of a five year implementation program for the Strategic Technology Plan. This plan, adopted by the Board of Commissioners, continues the work of transitioning to an E-Government environment enabling more effective service delivery to our citizens. Approximately \$600,000 was budgeted to begin the replacement of aged computer and data storage equipment. In addition, a fulltime Geographic Information Specialist position was added to assist in the further development of the GIS program.

The County was recognized for the implementation of its performance improvement program and received the Georgia Focus Award, the first county government in the state to be recognized in establishing a process for improving organizational performance.

It is my hope that you will find the report informative and if any member of my team can assist you, please do not hesitate to contact us.

Jack J. Krakeel, County Administrator



FINANCIAL REVIEW

OF FISCAL YEAR 2011

Financial Condition

In order to provide the users of this report a snapshot of Fayette County's financial condition as of June 30, 2011, several excerpts from the Comprehensive Annual Financial Report (CAFR) are included on the following pages. Specific information is presented from the Statement of Net Assets. A statement of net assets is similar to a "for profit" financial statement. This particular statement represents the total economic resources and includes assets which could not be easily converted to cash (such as buildings and infrastructure) to finance operations. Also included in the Statement of Net Assets are long-term obligations such as bonds payable with maturities of more than one year.

Another alternative measure of local governments is that of fund balance. An analysis is included in this report regarding the fund balance for the County's General Fund. The County's General fund is the primary operating fund. The detail of Fund Balance represents the difference between assets and liabilities on a current basis. The unassigned portion of fund balance is available and could be used to fund maintenance and operations. However, the Board of Commissioners has committed some of the funds for specific purposes per adopted fiscal policies and some funds are assigned for capital/CIP purposes.

Financial Highlights of FY 2011 _____

- The assets of Fayette County Governmental Activities exceeded its liabilities at June 30, 2011 by \$182,956,636 (net assets). The assets of Fayette County's Business-type Activities exceeded its liabilities at June 30, 2011 by \$79,810,514 (net assets).
- The County's total governmental funds reported combined ending fund balances of \$109,503,448, a decrease of \$12,779,526 in comparison with the prior year. This amount includes fund balances from the general fund, all special revenue funds, and all capital project funds. The County does not have a debt service fund.
- The debt of Fayette County decreased by \$7,695,000 during the current fiscal year.

- The capital lease debt decreased by \$907,501 for the current fiscal year.
- The certificates of participation remained constant for the current fiscal year.

The following chart provides a detailed analysis of the fund balance of the County General Fund.

General Fund

Detail of Fund Balance

As of June 30, 2011

Nonspendable

Inventories	148,037
Prepaid Items	112,314

Restricted Committed

Encumbrances	111,372
Emergencies	2,000,000
Stabilization Funds	11,522,172

Assigned

Capital	351,814
CIP	10,823,694

Unassigned

	12,203,941
Total Fund Balance	\$ 37,273,344

The County's General Fund – Fund Balance increased \$2,279,641 during fiscal year 2011 marking the eighth consecutive year where revenues, expenditures and other financing sources provided improved financial stability. Key factors in this growth are as follows:

- The County practices good management and adheres to sound budgetary procedures to control expenses. By doing so, resources are applied in accordance with established budgets. Application of solid budgetary procedures has allowed the management of the County to consistently keep budgets on target. Surplus funds are routinely used to finance one-time capital projects on a pay-as-you-go basis.

The management of Fayette County takes great pride in being good stewards of the local resources. By doing so, the citizens of our community are provided excellent government services consistent with the desire to maintain a high quality of life.

The financial information shown here is abbreviated and condensed from the GAAP financial statements shown in the CAFR. The information presented in this report does not include such items as management's discussion and analysis, budgetary comparisons, information on component units, basic financial statements, footnote disclosures and other information as required in the CAFR.

The statement of net assets as shown below is designed to show the financial position of the County Government as a whole at June 30, 2011. This statement is similar in nature to private sector reporting since capital assets and long-term liabilities are included. A statement of net assets is designed to give a true measure of the government's overall financial health.

The County's investment in capital assets, including land, buildings, machinery, and equipment, represents 43% of total assets. These assets are used to provide services to citizens and are not available for future spending. As a matter of practice, other sources must be used to repay the debt relative to these assets.

The column labeled as primary governmental activities provides information regarding the financial position of the governmental activities of Fayette County as of June 30, 2011. Also, the column labeled as primary business-type activities provides information regarding the financial position on all proprietary activities for the water system and solid waste.

Fayette County Statement of Net Assets

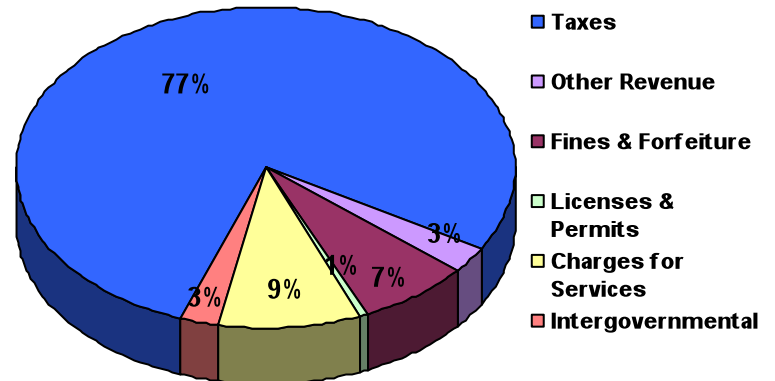
As of June 30, 2011

	Primary Government		
	Governmental Activities	Business-Type Activities	Primary Government Total
ASSETS			
Unrestricted cash	\$ 16,384,108	\$ 12,670,387	\$ 29,054,495
Restricted cash	41,503,826	14,127,960	55,631,786
Unrestricted investment	40,237,514	-	40,237,514
Restricted investment	20,116,984	-	20,116,984
Taxes receivable, net	1,916,290	-	1,916,290
Other receivables	2,397,480	2,007,794	4,405,274
Inventory and prepaid expenses	385,855	585,122	970,977
Net pension obligations	803,967	-	803,967
Unamortized debt issue costs	188,384	282,611	470,995
Capital assets, non depreciable	9,060,705	15,219,178	24,279,883
Capital assets, net of accumulated depreciation	103,126,373	77,300,749	180,427,122
Construction in process	-	15,816,581	15,816,581
TOTAL ASSETS	236,121,486	138,010,382	374,131,868
LIABILITIES			
Accounts payable	2,211,004	2,422,469	4,633,473
Salaries and benefits payable	1,558,718	129,663	1,688,381
Unearned revenues	14,325	37,500	51,825
Accrued interest	192,543	585,853	778,396
OPEB Liability	609,603	-	609,603
Current compensated absences	708,069	30,855	738,924
Current portion of long-term debt	1,879,706	3,110,000	4,989,706
Capital lease, net of current portion	948,926	-	948,926
Long-term compensated absences payable	2,471,956	128,062	2,600,018
Certificate of participation payable	3,220,000	-	3,220,000
Bonds payable, net of current portion	39,350,000	51,755,466	91,105,466
TOTAL LIABILITIES	53,164,850	58,199,868	111,364,718
NET ASSETS			
Invested in capital assets, net of related debt	70,008,446	43,836,827	113,845,273
Restricted for:			
Debt service	3,220,000	6,570,929	9,790,929
Renewal and extension	-	7,557,031	7,557,031
Capital improvements	76,722,842	-	76,722,842
Unrestricted	33,005,348	21,845,727	54,851,075
TOTAL NET ASSETS	\$ 182,956,636	\$ 79,810,514	\$ 262,767,150

Governmental Revenues

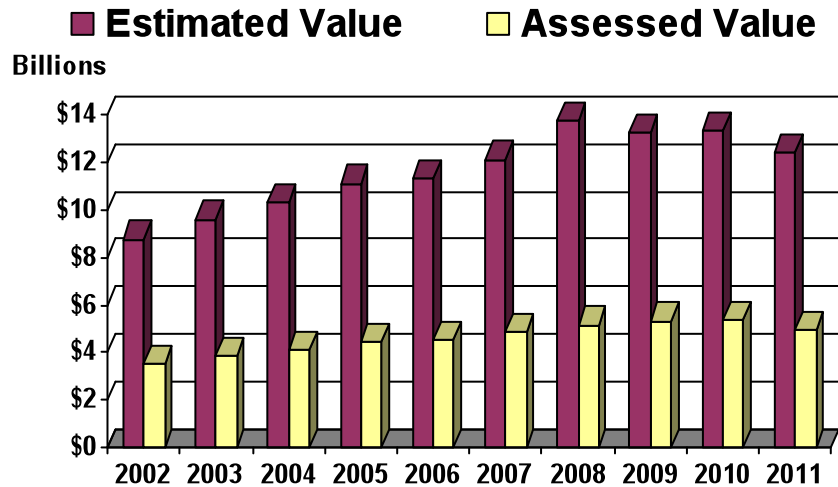
This chart contains the major revenue sources used to support the on-going day-to-day operations of the County Government. Revenues used to support the proprietary activities in the Water System and Solid Waste are not included in this chart.

The largest single source of revenue was taxes with \$48,092,665 receipted during fiscal year 2011. This source included all categories of taxes such as real and personal property tax, as well as sales taxes.



Assessed Value & Estimated True Value of All Taxable Property Last Ten Fiscal Years

The estimated value of the property tax base has decreased the last few years after seeing the high point in 2008. The assessed values are 40% of the estimated value and provides the base on which the property tax is applied.



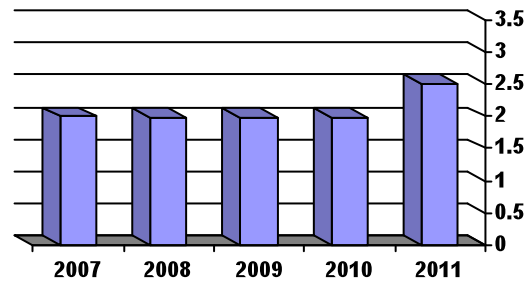
Ten Largest Taxpayers in 2011

<u>Owner Name</u>	<u>Nature of Business</u>	<u>2010 Assessed Valuation</u>
NCR Corporation	Industrial Manufacturing Plant	\$34,221,404
DDRTC Fayette Pavilion III&IV	Shopping Center	\$17,259,208
Coweta-Fayette EMC	Utility	\$16,808,918
DDRTC Fayette Pavilion I&II	Shopping Center	\$16,206,880
Bellsouth	Utility	\$12,856,188
DDRTC Fayette Pavilion I&II	Shopping Center	\$12,581,324
Atlanta Gas Light	Utility	\$11,925,199
Hoshizaki America Inc	Industrial Manufacturing Plant	\$11,742,161
Georgia Power Company	Utility	\$10,710,014
Dixie Aerospace, Inc.	Industrial Manufacturing Plant	\$10,241,060

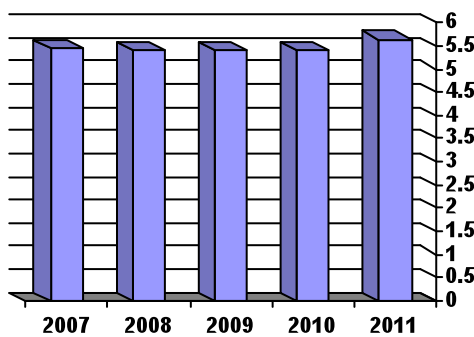
Property Tax

During FY 2011, the Board of Commissioners adopted a combined tax rate of 8.802. This includes the rate for the General Fund at 5.645, the Fire Fund at 2.500, and the EMS Fund at 0.450. Additionally, the Board of Commissioners created an E-911 district with a rate of 0.207.

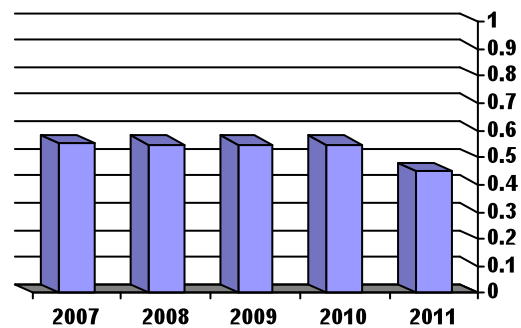
Fire Fund



General Fund



EMS Fund

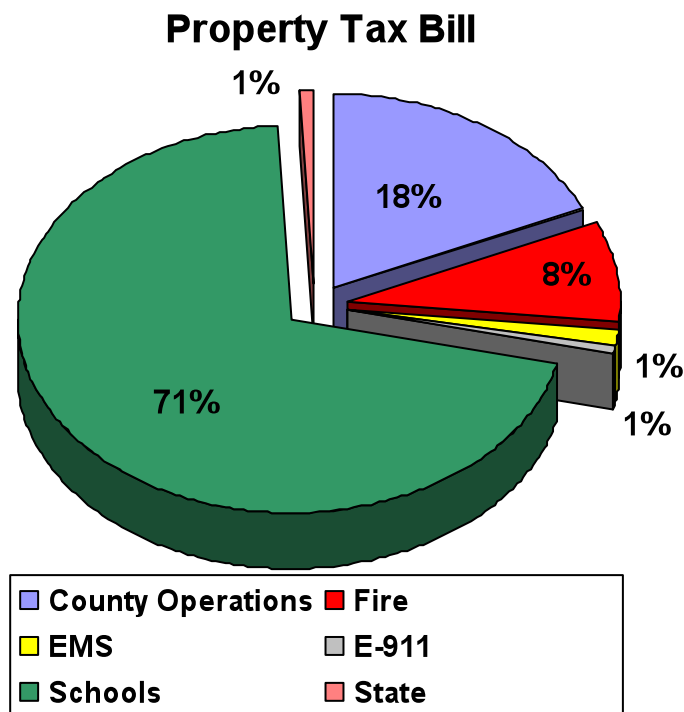
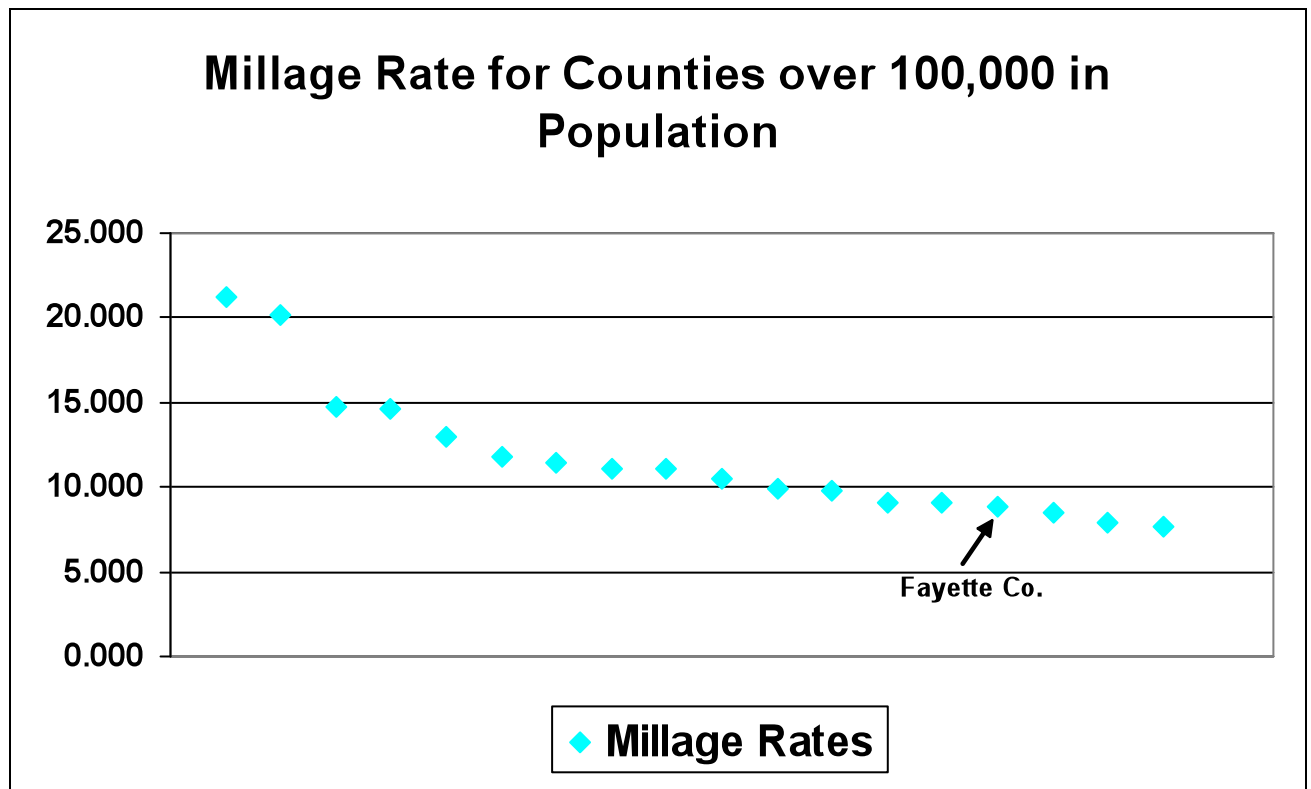


The property tax rate is often referred to as a millage rate. The millage rate for tax purposes is defined as \$1.00 for each thousand dollars of assessed value. The assessed value is calculated as 40 percent of the property's fair market value. The current Georgia Law requires the fair market value of property be determined on January 1 of each year. Before applying the millage rate, the assessed value is further reduced by any applicable property exemptions.

Example of Tax Bill

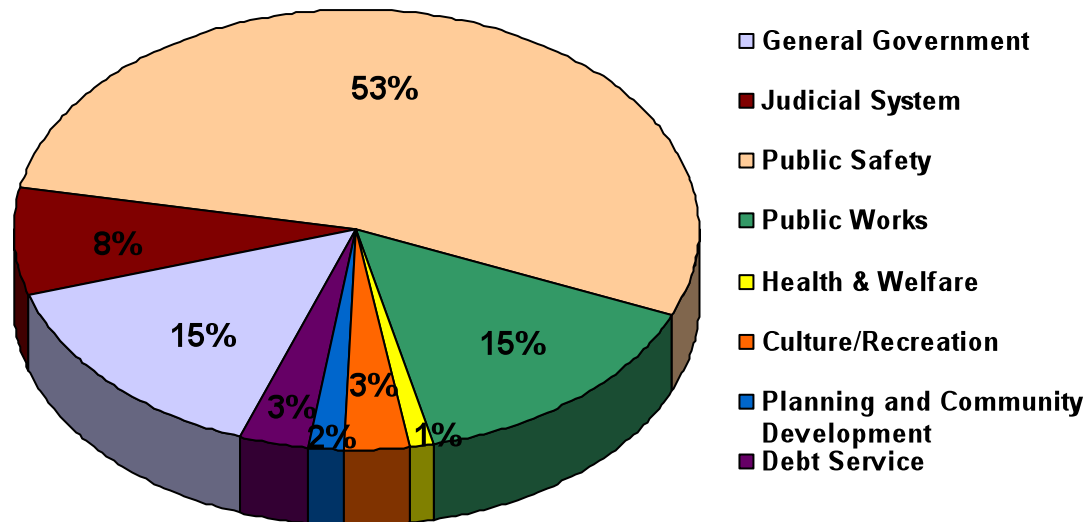
Fair Market Value	\$200,000
Assessment Factor	40%
Assessed Value	\$ 80,000
Less: Local Homestead Exemption	(5,000)
Taxable Value	75,000
Mileage Rates on Taxable Value:	
General Fund	5.645 \$423.38
Fire Fund	2.500 \$187.50
EMS Fund	.450 \$33.75
E-911 Fund	.207 \$15.53
Total Taxes Payable	\$660.16

A picture of how Fayette County's millage rate compares can be seen when viewed with other counties of similar size. Compared with other counties with a population of 100,000 or greater, Fayette County has the fourth lowest millage rate, dropping one spot lower than the prior year.



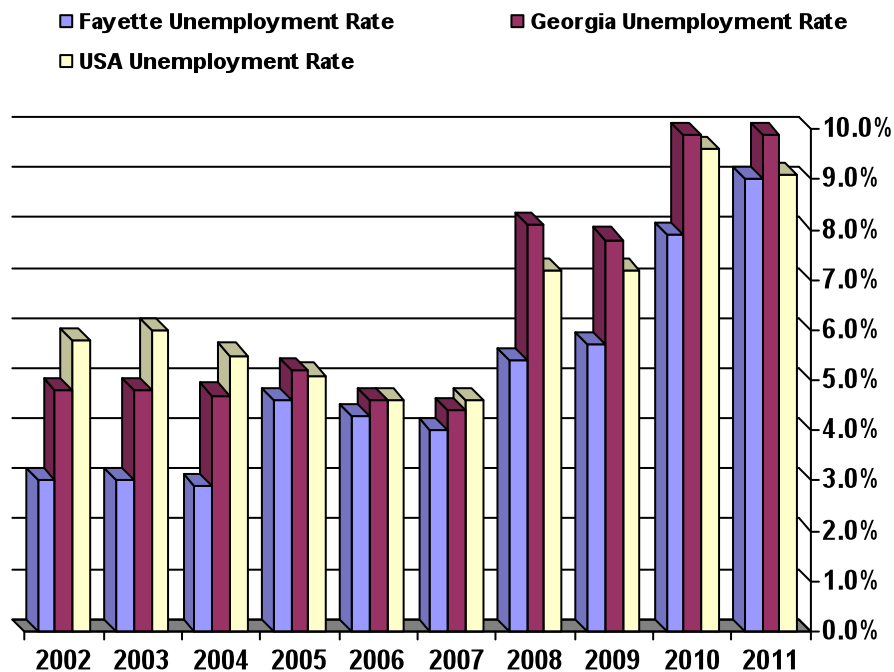
A property tax bill for the unincorporated area of the County contains four components. The largest component is attributable to the school system and is 71% of the overall property tax bill. The remaining property tax bill consists of 18 % for general county operations, 8% for fires services, 1% for EMS services, 1% for E-911 services, and 1% for the State.

Governmental Expenditures



The largest share of county resources are used to provide support to the public safety operations at 53% of total expenses. Among the services included in this component of expenditures are the Sheriff's Department, Fire and Emergency Services, E-911, Animal Control, Marshal, Public and Emergency Management, and the Coroner's office.

Unemployment Rate Comparison¹



The County has a highly skilled labor force that is very diverse and well trained. The superior quality of our workforce is supported by the following chart which compares the unemployment rates for Fayette County, the State of Georgia and the United States for the last ten years.

¹ Source: Georgia DOL

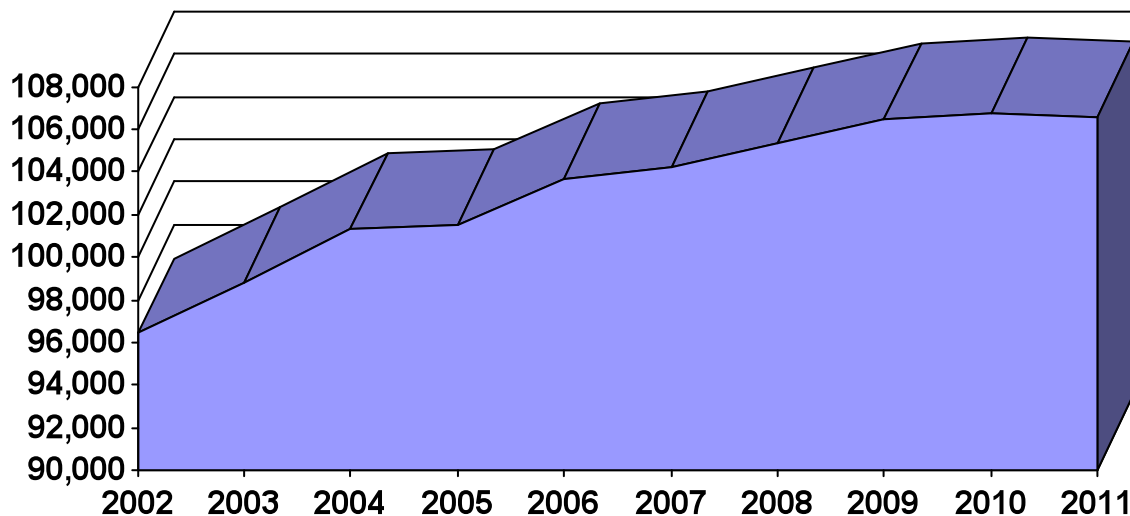
Personnel-Positions

The growth in the number of County employees has mirrored that of the County's overall population. However, due to the recent downturn in the economy beginning in FY 2008 non-essential vacated positions were frozen. These positions were eliminated in the FY 2010 budget. For comparison purposes, the budgeted FY 2012 positions are included below.

Division	FY 2012	FY 2011	FY 2010	FY 2009	FY 2008
General Government	112	111	113	124	125
Judicial System	57	56	56	59	58
Public Safety	438	438	439	440	439
Public Works	45	45	48	51	50
Planning & Development	14	14	14	21	21
Culture & Recreation	17	17	18	19	19
Water System	61	61	62	62	62
Solid Waste Management	1	1	1	1	1
Stormwater Management	5	5	5	-	-
Total County Employees	750	748	756	777	775

County Population

The County has become well known, not only regionally but nationally, as an ideal place in which to live and to work. The population growth is a further indication of the attractiveness of our County.



ANNUAL REPORT 2011

ADMINISTRATIVE SERVICES

FINANCE •

HUMAN RESOURCES •

INFORMATION SYSTEMS •

PURCHASING •



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FAYETTE COUNTY, GEORGIA





Finance Department

The Finance Department presented a balanced budget for fiscal year 2012 on schedule. Staff worked with each department in developing a sound and realistic budget given the decreased revenue sources the County has experienced for three consecutive years.

The Finance staff coordinated efforts in the sale of the refunding revenue bonds, series 2001 and the purchase of a series 2011 for the Criminal Justice Center and Jail debt which produced a net present value savings of \$2.6M or 5.55% of the refunded bonds

The Finance staff worked closely with the County's investment advisors monitoring results on investments, providing subsequent detail cash flow data to optimize earning potential in a time when interest rates remained low. For fiscal year ending June 30, 2011 interest income totaled \$519,523 versus the previous year's total of \$371,641, a 39.8% improvement.

In FY2011, House Bill 87 modified legislation pertaining to the SAVE program. To be in compliance with the newly passed legislation, the Finance Department updated policies and procedures related to the issuance of occupation tax certificates. The occupation tax application form was re-designed, and accompanying instructions for applicants were updated.

Finance conducted research, obtained Board of Commissioners' approval, and submitted paperwork necessary for participation in a State program whereby business occupation tax information was shared for the purposes of identifying uncollected sales tax and/or occupation tax legally due to the County.

The Finance Department conducted an analysis of inmate medical expenditures and developed a history of the average cost per inmate as a measure of spending. Staff recommendation to the Board of Commissioners was to amend the current agreement with ACCG and Blue Cross Blue Shield to exclude emergency type expenditures. The amended agreement allows the County to take advantage of a law change whereby inmate ER treatment cannot be billed more than the Medicare rate, a 78-80 % discount on the Hospital rate versus the BCBS's discount rate of 60%.

The outstanding balance of certificates of participation from the Georgia Local Government 1998A Grantor Trust issue was reduced by \$1,889,000. The original debt issue, along with the associated lease pool and interest rate swap agreement, was \$5,000,000. This was the second reduction, bringing the current balance to \$1,331,000.

The Finance Department implement the Governmental Accounting Standards Board (GSASB) Statement No. 54 required with the financial reporting of FY 2011. Staff conducted research on the required changes and conducted an analysis of the current fund balance accounts to determine what actions were needed to meet this accounting mandate. In addition, updates had to be made to the County's reserve policy. The fund balance impact to the financial statements and the change in the reserve policy were presented and adopted in a timely manner for compliance with Accounting Standards.

Finance staff implemented the MUNIS system upgrade from version 7 to version 8.2, the Tyler Content Management (TCM) system upgrade from version 1.9 to version 3.1 and the conversion of the Water System's Utility Billing to Utility Billing Customer Information System (UBCIS). Conducted a review and evaluation of TCM, the County's content management solution and negotiated with the vendor for an additional 80 hours of services at no cost. Developed and tested a backup disaster plan for running payroll at an offsite location. Worked with vendor to set restrictions and store W2s and 1099 documents.

2011 saw a significant increase in audits conducted on grant awards, a number by the Criminal Justice Coordinating Council for the Department of Justice. Finance provided detail support for verification of expenditures and policies and procedures as well as met with Auditors to answer questions and/or draft responses regarding county operations. In addition, from lessons learned during these audits, Finance staff drafted a policy for grant management for presentation to the Board of Commissioners for consideration.

Awards and Recognitions Received in 2011:

Georgia Oglethorpe Recognition Certificate: Described as "a values-based systems approach to creating and sustaining a high-performance, role model organization." On October 20, 2011 the county was awarded the "Georgia Focus Recognition Certificate." This certificate is issued by Georgia Oglethorpe Award Process, Inc., in recognition of completion of a rigorous self-assessment and third-party assessment process based on the national Baldrige Criteria for Performance Excellence.

Government Finance Officers Association Certificate of Achievement for Excellence in Financial Reporting for Fayette County's and Fayette County Water System's 2010 Comprehensive Annual Financial Reports for the 18th consecutive year. This award is recognition that the Finance Department has succeeded in preparing a high quality comprehensive annual financial report. This recognition can be viewed as a positive factor by credit rating agencies and by others interested in the professionalism of a government's finance function. Posting of these reports on the County's web-site provides easy access for Citizens.

Unqualified Opinion of the Annual Financial Audit for the 2011 fiscal year. An unqualified opinion given by the independent auditor states that the financial statements are presented fairly in conformity with generally accepted accounting principles. Receiving an unqualified opinion was a the result of the Finance Department adequately maintaining the accounting system and ensuring proper controls were in place for reliable financial information.

Government Finance Officers Association Distinguished Budget Presentation Award for the 2011 Budget Document for the 14th consecutive year. This award was recognition that the Finance Department succeeded in preparing a high quality budget document. Better budget documents contribute to better decision making and enhanced accountability. Posting of this report on the County's web-site provides easy access for citizens.



Human Resources

The Human Resources department is responsible for policy and procedure development and compliance; classification and compensation; recruitment and selection; payroll; retirement, employee benefits, development, and relations; performance appraisals, and special events. The mission of the Human Resources Department is to “provide timely, accurate, relevant and easily accessible human resource data, services, analysis and guidance to our customers and to promote confidence in these products as sound foundations for effective management of County Human Resources.”

Following is a summary of the major projects and accomplishments of the Human Resources Department during 2011.

► Completion of Kronos Time and Attendance Software Upgrade - The County's time and attendance software, Kronos, reached the end of its engineering lifecycle during 2010 and was no longer supported by the vendor. Therefore, upgrading to a newer version was imperative in order to continue using Kronos as a data collection and delivery vehicle for Munis. Kronos is used to collect and store employee time and attendance information which is uploaded to Munis for payroll processing. Munis does not have the capability to provide the same level of detail and reporting options as Kronos. Without Kronos, recordkeeping of employee work hours is a paper and labor intensive process. As the new version would not run on the two current servers, plans were made to secure the necessary hardware to host the application on the IBM blade center. This arrangement also provided a test environment that was be used for debugging and for training employees on enhancements with the new software version. Testing began in December of 2010 and was followed by training in February and March of 2011. All County departments successfully switched over to the new software version in March.

► The new employee orientation has been streamlined by dividing it into three separate processes; forms and paperwork on the first day of employment, policy orientation on the first Wednesday of each month and benefits orientation during the month prior to the completion of three months of employment.

► For the benefits plan year that began June 1, 2011, two more tiers of health care coverage were made available to give employees additional pricing options. An Appreciation Luncheon was held to honor the Wellness Committee for their work in promoting the County's employee benefits program.

► The Employee Relations Committee continued to meet on a quarterly basis. Moderators include Jack Krakeel, County Administrator; Connie Boehnke, Director of Human Resources; and, Lewis Patterson, Assistant Director of Human Resources. These meetings provide employees the opportunity to ask any employment related question and obtain direct answers to questions so as not to cause confusion about

topics that already often seem confusing and complicated. Questions and answers are posted on the Employee Home Page in Munis Self Service.

► A power point presentation was created that covered the County's Personnel Policies and was made accessible to employees 24/7. Training was conducted for all supervisors to update them on the County's Personnel Policies. In addition, training was presented to provide guidance on how to deal with issues such as substance abuse, harassment, diversity and workplace violence.

In December 2011 the employees elected to forgo the annual Holiday Open House and embrace a Season of Giving by collecting donations of toys, food, clothing and money for local charitable organizations such as Toys for Tots, Fayette Samaritans and Fayette Senior Services. Donation boxes were located at various departments throughout the County. Thanks to the great support of County employees, the Season of Giving turned out to be a great success.



Information Systems

The primary focus of the Information Systems Department for 2011 was the implementation of initiatives identified in the first year of the County's Strategic Technology Plan. These initiatives included:

Desktop Computer and Peripheral Replacement

A Desktop Computer and Peripheral Replacement Schedule was developed to identify the age and use of all desktop computer equipment and the year in which it should be replaced. The first year replacement equipment has been ordered and is being rolled out throughout the County. The new computer equipment will provide reliable computing for County staff and the resources necessary to meet the growing requirements of the County's major software systems.

GIS Analyst Position

A new GIS position was recommended by the Strategic Technology Plan to provide a dedicated position responsible for developing and maintaining the County's GIS Systems. The new staff member has been busy working with County Departments to expand the use of GIS data throughout the County and create new GIS systems that offer increased efficiency and availability. Most importantly, a great deal of work is being done with Spillman Technologies, Inc. to provide accurate GIS information for implementation of the County's new 911 Computer Aided Dispatch System.

New 911 Center Computer Aided Dispatch System

The Information Systems Department has worked closely with the 911 Center and Spillman Technologies, Inc. to begin implementation of the County's new 911 Center Computer Aided Dispatch System. A new Blade Center and SAN Storage were purchased to provide the resources necessary for the project. The new equipment will also provide increased resources and functionality to enhance the County's Continuity of Operations Plan and Disaster Recovery initiatives.

New Sheriff's Record Management System

The Information Systems Department assisted the Fayette County Sheriff's Office and Spillman Technologies, Inc. with the implementation of a new Records Management System. The Information Systems Department helped design and configure the hardware for the system and assisted with the rollout of the new Sheriff's Mobile Data Terminals. The new system and Mobile Data Terminals have allowed the Sheriff's Office staff to operate more efficiently and effectively to provide better service to the citizens of Fayette County.



Purchasing Department

The Fayette County Purchasing Department procures materials, supplies, equipment and services for County departments, ensuring quality and maximum dollar savings under the supervision of the Fayette County Board of Commissioners.

2011 Accomplishments

- **Appointed to the Georgia Oglethorpe Board of Examiners**

The Purchasing Director earned the designation “Member, Georgia Oglethorpe Board of Examiners, 2011.” Requirements for being appointed to the Board of Examiners included five days of intensive in-class training; an independent case study which required over sixty hours to complete; and participation on a team which examined the self-assessment and improvement efforts of another organization, and provided them on-site, face-to-face feedback regarding their initiatives. Training provided by the Georgia Oglethorpe process is valuable in improving key processes and outcomes of county government or any type of organization.

- **Initiated acceptance of on-line payments for surplus equipment**

Prior to Fiscal Year 2009, the county disposed of surplus property only through the use of traditional auctions. In that year, the Purchasing Department piloted an initiative to reach a larger bidding audience by auctioning through the internet website GovDeals.com. On-line auctioning was a success.

In July 2011, on-line auctions were further enhanced by allowing successful bidders to pay for their purchases on-line via paymentus.com, in addition to the traditional methods of check or cash. This has proved to be a valuable enhancement to the process. Since July, approximately 28% of winning bidders have made payments on-line.

- **Implemented requirements of HB 87**

Legislation passed by the Georgia General Assembly in 2011 included House Bill (HB) 87. This bill contains a number of measures, including changes to administration of public-works contracts with vendors for the “physical performance of services”. Procedures and practices regarding invitations to bid, requests for proposals, and contracts were updated to incorporate the new provisions. The provisions in HB 87 are designed to help assure that citizens and qualified non-citizens have access to public works employment.

- **Successfully used cost-avoidance practices in renewal premiums for property and casualty insurance**

The county's property and casualty insurance policy is renewed effective July 1 of each year. The insurance carrier notified the county that they would require an 8.5% premium increase for the year beginning July 1, 2011. The Purchasing Department was successful in holding the premium increase to 1.2% over the previous year's cost. This translates to approximately \$30,000 in savings for county taxpayers.

ANNUAL REPORT 2011

COMMUNITY DEVELOPMENT

BUILDING PERMITS & •
INSPECTIONS

PLANNING & ZONING •



Where quality has always been the lifestyle
FAYETTE COUNTY, GEORGIA



Building Permits and Inspections

The Fayette County Permits and Inspections Department provides protection for the citizens of Fayette County by insuring minimum code compliance is achieved throughout every phase of the permitting, plan review and inspections process.

2011 Accomplishments:

- Began enforcement of the 2009 Edition of the Georgia State International Energy Conservation Code. Enforcement of this Code required all Fayette County Inspectors to receive additional training from DCA, Southface Institute, and Georgia Power. All Inspector training as well as DET Verifier Certifications achieved by our Plans Examiner and Senior Building Inspector have been obtained by capitalizing on no-cost training seminars, thereby reducing County costs.
- Inspectors attended regularly scheduled meetings of the Midwest Georgia Homebuilders Association and Midwest Georgia Inspectors Association of which our Department and Inspectors are members. In addition to fostering relationships with Building Inspectors from other jurisdictions and local contractors, we were able to capitalize on the no-cost training provided at each Association's meetings.
- Participated as a "Team Member" for the planning, implementation, and construction of the new Fayette County Library additions and for the planning of the anticipated new Fire Station to be constructed in Tyrone. Department participation as a Construction Team Member insured a significant savings in County expenditures associated with these projects.
- Converted to production release of the 8.5 version of our EnerGov Community Development/Permitting Software. This allows Fayette County to move into a yearly maintenance mode with all production issues resolved. With the potential of incorporating additional modules in the future, benefits to our citizens as well as a new level of efficiency is achievable.
- Created and implemented a process of converting expired MIC building permits into our Energov System. This will provide us the ability to search expired permits and associated outstanding fees using parcel numbers. This process, when completed, will connect new permit applications with outstanding expired permits, allowing us to recover outstanding fees as well as minimizing the number of open permits.
- Maintained its Insurance Services Office (ISO) rating of 3 for residential construction, and 3 for commercial construction. This superior rating has been equaled by only 3% of the building departments in Georgia, and no other departments have achieved a better rating. This achievement is a benefit to the Citizens of Fayette County by helping to insure lower insurance premiums on new residential and commercial construction.



Planning & Zoning

The Fayette County Planning and Zoning Department is responsible for developing long and short range plans to guide the growth of the unincorporated county and the administration of regulations that implement these plans for growth.

After submitting the first round of proposed amendments to the Fayette County Zoning Ordinance to the Board of Commissioners in 2010, the Planning and Zoning staff has continued to work on amendments to be submitted for approval in 2012. However, during 2011 amendments to the zoning ordinance relating to Beekeeping, Telecommunication Towers and Antennas, and the Planned Unit Development-Planned Retreat and Lodge zoning district were approved and adopted. The benefit to the public is an ordinance that is clear and concise, and up-to-date with current departmental policies and procedures.

The Planning and Zoning Department completed the indexing of nonresidential site plan files. The indexing of these plans led to the creation of a Geographical Information System (GIS) shape file indicating the respective site plan for each nonresidential development. The benefit is a shape file that can be used by other departments (Stormwater, Engineering, Fire Marshal, etc.) to quickly identify the appropriate site plan for a particular nonresidential development to serve the public in a timelier manner.

The Planning and Zoning Department created a Geographical Information System (GIS) shape file indicating the location of Telecommunication Towers in and around Fayette County and is working on a shape file indicating the location and nature of variances approved in the County since 1980. The creation of these shape files will allow staff to serve the public in a more efficient manner than is currently available utilizing individual hard copy files.

The existing Sign Ordinance was codified and incorporated into the Fayette County Code of Ordinances. The codification of the Sign Ordinance will allow it to be viewed on the Muni-Code website allowing greater access to the public.

The construction of a multi-use path along Redwine Road began in 2011. The multi-use path will run from the Redwine Road/Peachtree Parkway/Bernhard Road intersection south to the Preserve Subdivision. This multi-use path project was the result of a federal Safe Routes to School grant awarded in 2009. Three County departments, Planning and Zoning, Public Works, and Stormwater worked together on the grant application. The grant fully funded the construction of the multi-use path and the construction project was managed by the Georgia Department of Transportation. The multi-use path allowed greater access to the Starr's Mill School Complex.

ANNUAL REPORT 2011

COMMUNITY SERVICES

ELECTIONS & VOTING •
REGISTRATION

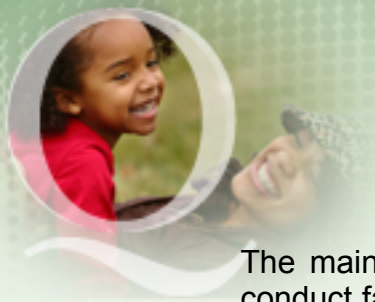
LIBRARY •

PARKS & RECREATION •

TAX ASSESSORS' •
OFFICE



Where quality has always been the lifestyle
FAYETTE COUNTY, GEORGIA



Elections

The main functions of the Elections and Voter Registration Department are to conduct fair and impartial Federal, State and local elections as well as to register Fayette County citizens to vote. All necessary measures are taken to ensure elections are conducted professionally and consistent with election laws, rules and regulations. Staff is provided with all applicable, available training to ensure a thorough knowledge of and compliance with all election laws, rules and regulations. Staff provides excellent customer service to all candidates, elected officials, media and voters.

IMAGING PROJECT During FY2011, the Elections and Voter Registration Department implemented a major imaging project where approximately 80,000 voter registration applications were scanned and indexed. The number of files totaled 261,000 for the 80,000 registered voters. This has provided a complete backup of the county's voter registration applications and a quick and easy system for signature verification of applications for absentee ballots.

ELECTIONS

The election process involves getting paper ballots proofed and printed as well as setting up ballots for the Touchscreen Voting Machines and the Express Polls, soliciting and training 450 poll workers for the 36 precincts and ordering supplies and getting them ready to go out to the precincts.

During FY 2011, the department conducted a General Primary Election and Runoff mid-year, and a General Election and Runoff in November 2010. The departmental statistics show that in these four elections 78,262 votes were cast at the county's 36 polling locations. In addition, 21,227 absentee votes were cast via mail or in person at our early and or advanced voting locations.

CONTINUING EDUCATION TRAINING

The full-time staff and board members attended one of the two three-day training conferences held by the Georgia Elections Officials Association and the Voter Registrars Association of Georgia. These conferences serve to inform staff of new laws as well as changes to existing laws.



Library

The Fayette County Public Library continues to be on the frontline engaging and empowering users to make the Fayette County Public Library the place to be and be seen.

The architectural firm, Lord, Aeck & Sargent and contractors Trammell-Horton designed and constructed a beautiful 5,200 square feet addition to the current 28,000 existing library facility. The expansion made room for an additional 36,000 volumes of books and materials with a mixture of a study carrel, study rooms and seating in the meeting room of over 200.

The children's department experienced many fun activities:

- Times for twos, 24-26 months every Tuesday @ 10:00;
- Preschool Story ages 3-5, Tuesday @11:00
- Celebrate Yourself and Others, Thursdays @4:00 p.m.
- Toddler time every Tuesday 9:30 a.m. and 10:15 a.m.
- Sing and Play ages 0-5, Monday & Wednesday @10:00 a.m.
- Two Saturday out of the month family story time
- Reading Quest Book Club for 2nd -3rd graders
- Page Turner Book Club for 4th -6th grades
- Reading Paws with Felix the Cat and Leo the dog. Children enjoy reading to Felix and Leo.
- Baby Dayzzz -a partnership with Fayette Piedmont hospital for babies up to 6 months. This program offers support and answers to all parenting and newborn questions.

In 2011.....

- Over 135,000 volumes are currently in the collection with many other resources available to the citizens.
- 38,690 patrons are registered at the library and patrons are required to renew their card every two years.
- 842,139 patrons visited the library.
- 45,856 customer used the PC Reservation computers
- 45,635 wireless sessions were used at the library.
- 454,915 total adult circulation.
- 4,643 Downloadable Audio Books circulated
- 83,706 computer sessions were used at the library.
- 124,171 total children's circulation.
- 4,267 Pines loans were received and 4,409 loans were sent.
- 14,298 people attended the Childrens programs; 238 programs were provided for children ages 0-11.

- 2,572 people attended the 57 adult programs (limited attendance because of the meeting room expansion)
- 1,573 people attended young adult programs.
- 7,432 volunteer hours were donated by adults.
- 118.1 volunteer hours were donated by youth/teens.
- 5 programs were provided for special needs.
- 3 programs were provided for non-English speaking audiences and a plethora of books and audio materials and the Educational Learning Lab courses.
- Free self paced computer tutorials are available in the education learning lab for students grades K-9 with a lab teacher present.
- Personalized computer assistance.
- Partnership with American Red Cross for monthly blood drive.
- Partnership with Fayette Senior Services for author programs.
- Free access to internet and wireless service; free self paced language classes featuring Rosette Stone software in Spanish, German, French, Chinese, Japanese, and Italian and a live Spanish teacher every Wednesday.
- Downloadable Audio Books-Access to over 1800 audio books titles can be downloaded from home. The library continues to rank the third highest in the state for its usage.

With the incredible financial support from the Friends of the Fayette County Public Library, the library successfully hosted a variety of activities that were well attended by the community including:

- Another successful *Fayette On the Page* (One Book, One community) culminated with the discussion of *Rocket Boys* by Homer Hickam and an outdoor finale with live music from the Silver Comets rock band and doo-wop singer Gene Tompkins. The crowd of over a hundred viewed the night sky with Flint River Astronomy Club
- Received the CarMax award of \$6,000.00 for two programs: Etiquette for teens and early literacy for children.
- Highly successful Summer Reading program for children, teens and adults.
- Successful partnership with Kaplan Testing Center for preparation for the SAT
- 13th annual Blended Heritage celebration with the theme, "Deep Roots and Spreading Branches" with renowned recording artist Francine Reed and other notables for a perfect evening, bringing together a tapestry of the many cultures in Fayette County,
- Monday Morning Mystery and Thursday evening book discussion groups.
- Staff continues to stay abreast with Webjunction courses for staff development.



Parks and Recreation

The Fayette County Parks and Recreation Department's mission is to provide quality park facilities and recreation programs that will meet the need of all the citizenry of Fayette County. We understand people pursue leisure in a variety of ways and our focus was to meet these needs and more. Therefore, in 2011 our goal was to create a varied mix of programs and services to promote active lifestyles and leisure pursuits. This variety included 17 adult sport leagues, 18 youth sport leagues, 44 fitness classes, 43 cultural programs, 29 educational classes, 13 nature programs, 53 Therapeutic programs, and 128 leisure time activities. All together we served a total of 5252 patrons through our Recreation programs. This is a 9% increase over 2010. These program's revenues exceed program expenses by 27%. This was a .25% increase over 2010.

The Parks and Recreation Department understands the economic conditions that exist within the County. Therefore in 2011 we focused on identifying cost saving measures without sacrificing quality. An important cost saving measure for our patrons was the implementation of online payments. Citizens now have 24/7 access to register for classes and activities without having to expend fuel driving to the Recreation Office. A total of 239 payments were made with this service. Of these payments, 184 were from different participants. Staff anticipates this number will increase next year as more citizens become aware of this payment option. Another cost saving measure included working with public works and grounds maintenance to pave areas at McCurry Park. Through the use of the staff in these two departments as well as their equipment, costs for minor paving projects were kept to material use only. We also continue to utilize court ordered community service workers for cleaning recreation facilities, maintaining park cleanliness, painting and various other duties as needed. Through these workers and staff's efforts, facilities continue to be well stocked, clean, and safe for the patrons.

INITIATIVES

To increase our marketing efforts and spread our message to the community, we used new media technology, Constant Contact. We were able to post and update information on upcoming programs, events, and projects by sending out 22 different newsletters to our subscribed readers. This source of media technology, not only allowed us to communicate but we were also able to track statistics as well. Of 7669 emails sent, 45% of patrons opened the emails, 34.9% clicked on the links, .2% forwarded emails on to friends, 2.1% bounced back and only .09% opted out. Staff is now working toward additional marketing and communication efforts with plans of having these in place in 2012.

PARK IMPROVEMENTS

- Lighting upgrades to baseball field #7 and softball field #3
- Paving upgrades at McCurry Park

- Installation of gates and fencing at Kenwood Park
- Conversion of a storage area to a meeting room at McCurry Park North Soccer
- Light panel upgrades at McCurry Park Softball

PARTNERSHIPS

In 2011, the Parks and Recreation Department continued to foster partnerships with various organizations. We serve thousands of youth through the partnerships with 6 different Youth Athletic Associations. We also continue to collaborate with the Fayette County Board of Education so that the citizens can have the opportunity to recreate with indoor recreation activities. In 2011, the Parks and Recreation Department searched for and developed a new partnership with the Board of Education to maximize each others resources. This collaboration developed into the use of the Old East Fayette Elementary School Gym by the Parks and Recreation Department. What was an empty space and storage facility used by the Board of Education, now serves the Parks and Recreation Department to utilize for a variety of programs during the day and on weekends. As we move forward, staff will continue to serve and foster partnerships that will allow us to meet the needs of the community individually and corporately.

AWARDS

The Parks and Recreation Department received the 2011 Georgia Recreation and Park Association State Innovative Athletic Award and the 2011 Georgia Recreation and Park Association 4th District Athletic Program Award for its Table Tennis Program. The Athletic Award both on the state level and the district level recognizes the most innovative and outstanding athletic program in the State and in the District.

The Department also received the 2011 Georgia Recreation and Park Association 4th District Therapeutic Award for its Zumba Gold Program. The therapeutic award recognizes innovative and outstanding Special Population programs which encompass therapeutic and senior adult programming. The quality and participation by the community plays a large part in the Department receiving this award.



Recreation Facilities in Fayette County



Lake Kedron

Peachtree Parkway
7 Acres



Kenwood Park

265 Hwy 279
172 Acres

Basketball
Tennis
Sand Volleyball
Multipurpose Field
Trails/Paths
Playground
Pavilion
Restrooms

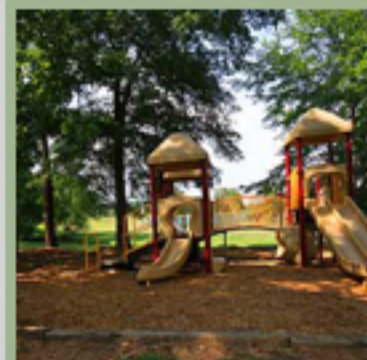
Playground
Fishing
Boat/Dock Ramp



Kiwanis Park

980 Redwine Road
40 Acres

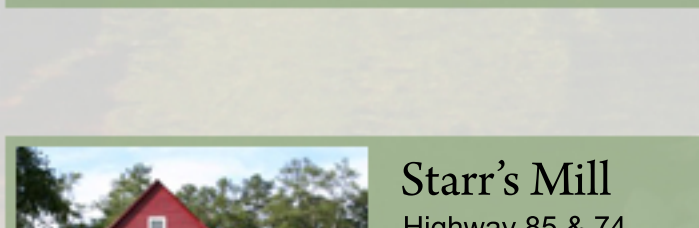
Playground
Trails/Paths
Pavilions
Restrooms
Baseball Complex
Tennis Courts
Outside Basketball Courts



Brooks Park

120 Railroad Ave
17 Acres

Baseball
Softball
Walking Paths
Pavilion
Playground



Starr's Mill

Highway 85 & 74



McCurry Park

McDonough Road
130 Acres

Softball
Football
Soccer
Disc Golf
Trails/Paths
Walking/Running Track
Pavilions
Ropes Course
Restrooms
Playground

Fishing
Picnic Tables



Lake Horton

Antioch Road
82 Acres

Walking Trails
Tot Lot
Fishing
Boat Dock/Ramp
Pavilions
Restrooms



TAX ASSESSORS

The primary responsibility of the Board of Tax Assessors is to appraise property at fair market value as of January 1 of each year to ensure that each property owner pays only his proportionate share of tax. There were many new demands on the Tax Assessors Office this year due to several changes in legislation, including:

- One year sales value overrides
- Maintaining and not exceeding a moratorium value from prior legislation
- Generating Assessment Notices for all taxpayers in the county to include an estimate of taxes based on the prior year's millage rates
- Including sales as part of the valuation process traditionally not considered as fair market (distressed sales, banks sales, short sale or sale at public auction)

Even with the new legislative demands and decreased staff, the Tax Assessors' office was able to successfully submit and receive approval of the 2011 Tax Digest from the Georgia Department of Revenue.

The Fayette Assessors have a staff of nine appraisers, one clerk, one GIS mapper and two part-time appraiser aides. The appraisers track ownership changes, parcel boundaries, zoning, use, building and property characteristics, tax exemptions, trends in sales prices, constructions costs, rents, incomes, expenses and personal property assets in order to appraise property each year. Real estate, furniture, fixtures, machinery, equipment, inventory, boats, aircraft, heavy duty equipment, golf carts, mobile homes and motor vehicles are appraised by staff. All county appraisal staff must successfully complete at least forty hours of approved appraisal courses during each two years of their tenure as an appraiser.

The Mapping/Cartography Department of the Assessors' Office is where the tax digest begins. The primary responsibility of the cartographer is to establish a property identification number (map parcel number). The map parcel numbers are then entered into the data base with all the necessary information for the appraisal department to locate the property and assess it according to its current market value. Aerial photography is vital since it allows the cartographer to draw a tract from the legal description stated in the deed and then overlay the drawing on the aerial photography to identify any existing structures. Bryan Fairrel has successfully maintained and updated all base layers of the GIS Tax Maps with ESRI software.

ANNUAL REPORT 2011

PUBLIC SAFETY

ANIMAL CONTROL •

E911 COMMUNICATIONS •
CENTER

MARSHAL'S OFFICE •



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Animal Control

The Shelter

Animal Control worked in conjunction with the Building and Maintenance Department to improve water conservation in the animal shelter facility by identifying, repairing or replacing sources of waste.

All Animal Shelter kennel automatic water dispensers were repaired with the installation of new float assemblies. This significantly reduced the Animal Shelter's Water use and provided relief to the Shelter's septic system.

The Shelter received an anonymous donation for the purchase of state of the art cat kennels. These new cages have improved the living conditions of the shelter's feline population. The pleasing aesthetics the new cages provide have allowed the shelter to offer adoptions listed on line of healthy cats and kittens to the citizens of not only Fayette County but to anyone who sees the animals at PETFINDER.COM.

Public Safety

The Animal Shelter Director worked closely with Captain Pete Nelms of the Fayette County Fire & Emergency Services in rewriting and updating the Shelter's Annex to Fayette County's Emergency Operations Plan.

The Animal Shelter Director participated with key members of Fayette County's Department of Public Safety in an Emergency Management Exercise. In the event of a natural or man caused disaster pets are often left behind during the evacuation process. This can greatly hinder rescue operations as dogs continue to guard their properties. It has also been demonstrated during evacuations from hurricanes and floods that citizens are reluctant to follow mandatory evacuations because they think they must leave their pets behind. The Fayette County Animal Shelter is designated by FEMA and GEMA as an Emergency Shelter in Georgia and the shelter maintains a large donated supply of various size airline kennels. These crates, along with a continually resupplied food bank, can be utilized by citizens for their pets as they escape disaster in their areas.

In cooperation with the Georgia Department of Agriculture Animal Protection Division and local volunteers, in the event of local disasters, the Animal Shelter is prepared to rescue and shelter large animals including horses.

Public Relations

The dog walking program continues to be an enormous success and has been expanded to include supervised senior BETA Club members from Fayette County Schools. Community outreach is an important part of the overall BETA club program. Fayette County Animal Shelter is pleased to offer this opportunity to these excellent students.

Through the diligent efforts of The Fayette County Humane Society most of the shelter's available dogs are checked for heartworms and other internal parasites. Humane

Society volunteers accompanied by volunteer veterinarians visit the Animal Shelter once or twice a month and perform these health checks on the shelter's adoptable animals. The generosity of these volunteers and veterinarians has helped assure that the citizens of Fayette County have healthy disease-free pets to adopt.

During the past year the shelter has been requested by numerous 'jurisdictions' to accept their misdemeanor violators for Community Service. The use of these mandated volunteers to assist in Shelter cleaning operations has allowed our field officers to respond to citizen complaints more effectively.

Programs such as *IAMS Home for the Holidays* encourage adoptions from animal shelters and responsible pet ownership by providing educational materials & incentive coupons to be given out at the time of adoption.

Fayette County Animal Shelter has been participating with the USDA National Detector Dog training center since day one of the center's relocation from Florida to Newnan, Georgia. Most recently the Shelter was honored with a Certificate of Appreciation for their contribution and subsequent graduation of 'Goldie' a yellow Labrador. Citizens of Fayette County can take pride in knowing that they too are contributing to protecting our national borders from harmful contraband.

Peachtree City Girl Scouts from Troop 436 were recognized during a formal ceremony in May and received the highest award in junior Girl Scouting - the Bronze Award. Part of the process that the girls completed to earn this award was a Service Project that consisted of 15 hours of planning and service time. During the month of April the Troop collected 226 cans of cat food, 173 cans of dog food, 83 cat toys, 62 dog toys, 13 bags of dry dog food and 3 bags of dry cat food. Aside from these much needed food items the Girl Scouts received enough monetary donations for the purchase of a park bench for the Shelter's dog walking area.



911 Communications Center

The Fayette County Enhanced 9-1-1 Communications Center continues to provide optimum communications for the Fayette County Fire & EMS Department, the Fayette County Sheriff's Office and the Fayette County Marshal's Office to include the unincorporated areas of Fayette County: Brooks, Woolsey and Inman, the City of Peachtree Police Department, the City of Peachtree City Fire & EMS Department, the City of Fayetteville Fire & EMS Department, the City of Fayetteville Police Department, and the Town of Tyrone Police Department.

2011 accomplishments:

- Increased Public Awareness. The Fayette County personnel presented 911 overviews to school groups, adult education groups, community youth groups, i.e., Girl Scout and Boy Scout troops, local church groups and 'National Night Out'. In addition, our personnel presented E 9-1-1 career opportunities in 'County-wide Career Day' presentations in local area high schools.
- Achieved Cost Saving Measures:
 1. Reduced turnover year-over-year by 50%.
 2. Under spent forecasted budget by 5.3%.
 3. Researched, negotiated and purchased the Spillman Technologies, Inc. Computer Aided Dispatch (CAD) under the forecasted budget.
 4. Utilized fully certified part-time employees to supplement the schedule rather than use overtime hours.
 5. Utilized volunteer 911 Practitioners (ARES Group) as 'call-takers'.
 6. Increased performance development training hours per employee without additional budget expense. The knowledge, education, certifications and experience requirements necessary to perform as a Communications Officer at a professional level are considerable.
 - a. Developed internal training programs, i.e., Sr. Communications 'crash' courses.
 - b. Participated in subject related training programs offered by local agencies with no registration fee or travel expenses.
 - c. Achieved Security and Integrity certifications and re-certifications via the internet.
 - d. Achieved GCIC certifications and re-certifications via the internet. Successfully implemented new GCIC/NCIC Computer Based Training (CBT).
 - e. Achieved NECC Certifications for 911 Core Curriculum Instructors.
 - f. Achieved CPR certifications and re-certifications.
 - g. Achieved NIMS certifications via the internet (IS, 100.a, IS 700a, IS-701.a, IS-703.a, IS-704).
 - h. Six (6) Cadets achieved P.O.S.T. Basic Communications Officers Certification.
 - i. EMD Certified employees completed additional training via CDs.

- Completed the 2006 FCC Mandate to Re-band our dedicated 800 MHz frequencies at no cost to the County and ensuring no degradation of service to our citizens.
- Successfully implemented the LEMS/JX portal to access and retrieve Georgia Crime Information Center (GCIC) and National Crime Information Center (NCIC) data.
- Implemented Fayette County Public Safety Quality Assurance Program, a collaborative effort with the agencies we serve to continually review and evaluate dispatch and response protocols to ensure optimum customer service. In addition, Fayette County E 9-1-1 personnel presented four (4) hour E 9-1-1 observations to Law Enforcement and Fire & EMS personnel and eight (8) hour observations to E.R.T.S.S. students.



Fire, Emergency Medical Services & Emergency Management

The department mission is to protect life, property, and the environment. This mission is achieved through the deployment of personnel to nine stations strategically located to maintain an average response time of the first arriving unit within the five-minute benchmark. This deployment meets the needs for the unincorporated county and the Towns of Brooks, Tyrone, and Woolsey and emergency medical service needs for the City of Fayetteville.

Prevention of fire and injury are still the best way to accomplish the department mission. This effort is found throughout the community in the form of prevention programs for trips, falls and injuries to all age groups, the prevention of fire through community and school programs and the addition of all-hazard preparedness through the efforts of Emergency Management.

This year marks the first year that the “fire safety house” was not used in the fire prevention school program. The house was replaced with a fire safety education alternative program using specially trained prevention officers dressed as “clowns”. In future years the department plans to replace the house with a current version to meet the all-hazard education needs of the community. In this effort the community will be requested to assist in raising the funds for this purchase. The house will be missed by all. Second generations are now found teaching in the schools that were instructed in fire safety education using the house.

2011 accomplishments:

- Hired seven replacement firefighter/EMT positions. Deployment in December 2011.
- Developed and implemented a Critical Care Paramedic Course (CCP). Finish date projected in May 2012.
- Mobile classroom added to the campus of the training facility on McDonough Rd.
- Replaced the position of Office Manager with the position of Public Safety Budget Analyst.
- Completed land acquisition for Station 3 relocation.
- Started design and specification process for Station 3.
- Received Federal grant for construction of the Emergency Management Emergency Operations Center. Grant amount \$1 Million.
- Started process for mobile computer technology. This process brings computer aided dispatch information to each field unit.
- ISO survey review results were published yielding a 4/8B classification. This improved the areas previously rated at a 9 classification and moved them to a new rating of 8B by ISO.



Marshal's Office

Alcohol Licensing/Selling Ordinance: In 2011 the Marshal's Department worked closely with the Fayette County Planning and Zoning Department regarding the Alcohol licensing/selling ordinance. Both departments streamlined and clarified the licensing process. Over the years many forms and criteria were changed causing confusion not only for the business persons but also for the county employees tasked with the duties to issue the licenses. A new closer working relationship between the Marshal's Department and the Planning and Zoning Department has evolved from this process and resulting in a fair and equitable process ensuring the citizens of Fayette County that unauthorized person(s) will not be allowed to gain an Alcohol Sellers Business License without first passing all of the requirements of our ordinance.

Lake Kedron: Due to the falling water level this past summer and which continues to this date, both the east and west boat ramps are above the water line and unusable. This has caused some persons to circumvent the ramps by driving across the grassy areas in an attempt to put their boat into the water. The Marshal's Department has been working with the Water System to educate the citizens concerning the rules of the park and the dangers of this action.

The boat ramps are closed and are duly marked. Many individuals have been putting their boats in the lake but are advised that it is at their own risk and expense if their equipment is damaged.

Kenwood Park: Kenwood Park has continued to be very popular with our citizens. A short survey this summer verified that over 50% of the usage is by non-residents of Fayette County. The Marshal's Department continues to interact with the community and the patrons in a positive way, building a shared relationship, thus enlisting the community's help in policing the park. The park continues to be a safe place for families to come and enjoy the facilities.

Substance Abuse Policy: The Marshal's Department is mandated to test a number equal to 50% of the eligible county employees plus 1 each year in addition to pre-employment testing.

The Substance Abuse testing program assures all county employees and citizens that Fayette County is serious about providing a safe working environment for all those who work and live in Fayette County. This program saves the Fayette county citizens tax money by reducing insurance costs, accidents, sick time and possible law suits.

Personal Care Homes: This was the first full year of operating under the new ordinance concerning personal care homes in Fayette County. The Marshal's Department was given the task to administer the new ordinance which includes running background checks on the owner/operators, to work with other county departments such as the Fire Marshal, Environmental Health and Zoning and to issue a license to the establishment.

The Marshal's Department developed new application, inspection, verification and licensing procedures. This past year we have worked closely with the State of Georgia to ensure that all personal care homes in Fayette County are also licensed by the state per state law. All personal care home operators in Fayette County have been educated concerning the requirements to operate in Fayette County and a number of unlicensed homes have been either eliminated or brought into compliance.

Fayette County now has guidelines to ensure that all personal care homes are inspected for safety and environmental compliance. The number of persons being cared for in these homes is strictly enforced, thus ensuring the well being and safety of those residents.

ANNUAL REPORT 2011

PUBLIC WORKS

PUBLIC WORKS •

BUILDINGS & GROUNDS •
MAINTENANCE

FLEET MAINTENANCE •

ROAD DEPARTMENT •

ENGINEERING •

TRANSPORTATION •
SPLOST



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FAYETTE COUNTY, GEORGIA



Public Works

The Division of Public Works is the umbrella organization that includes the Departments of Building and Grounds Maintenance, Fleet Maintenance, Road and Engineering. Public Works also implements the County's Transportation SPLOST program.

In 2011 Public Works continued to represent Fayette County at the Atlanta Regional Commission's Transportation Coordinating Committee. This committee provides technical advice to the Transportation & Air Quality Committee regarding transportation issues within the Atlanta metropolitan region. Coordination with the Atlanta Regional Commission ensures local projects are included in the region's Transportation Improvement Program and that the County remains competitive in seeking State and Federal aid for transportation projects.

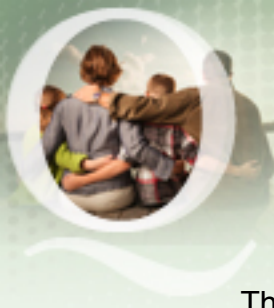
Public Works also serves as the primary liaison for interaction with the Georgia Department of Transportation. County and Department staff routinely meet to coordinate funding, safety improvements, resurfacing, detour plans, bridge inspection reports, etc.

Some of the notable accomplishments in 2011 by Public Works are summarized below.

- *Transportation Investment Act of 2010* – Throughout 2011, Public Works staff prepared project facts sheets and represented the County at over 25 meetings pertaining to the State of Georgia's Transportation Investment Act. This legislation allows the citizens of a region (Fayette is one of ten counties in the Atlanta region) the opportunity to vote on a one percent regional sales tax to fund transportation projects in their region. The biggest accomplishment in 2011 relative to the Act was unanimous approval by the ten counties of the final constrained project list.
- *Atlanta Region Plan 2040* – This plan, which includes a regional agenda for future land use and a \$61 billion Regional Transportation Plan was completed and formally adopted by the Atlanta Regional Commission in 2011. This document will be the planning tool used by the region to accommodate economic and population growth sustainably thru the year 2040. County staff attended numerous meetings to give input on the plan and represent Fayette's interest.
- *Local Administered Project Certification by the GDOT* – In May 2011 the County received formal notification that it is certified by the Georgia Department of Transportation to administer federal-aid projects. With the certification local governments are provided considerable responsibility in the design and implementation of federally-funded projects within their

jurisdiction. Training classes, relevant experience, an application and interview were prerequisites to getting the certification.

- *Interchange Modification Report at I-85 and SR 74* – Department staff, along with representatives from the Georgia Department of Transportation, Peachtree City, and the City of Fairburn are part of the project team working with consultants to develop a preferred alternative for improvements to the interchange at I-85 and SR 74. Full design of the project should begin in 2012 by the Georgia Department of Transportation following completion of the Interchange Modification Report.



Buildings and Grounds Maintenance

The Buildings and Grounds Maintenance Department maintains the recreational grounds and buildings owned and operated by the Fayette County Board of Commissioners.

In 2011 the Department completed over 2,397 work orders, which is a ten percent increase over the 2010 work load. The scope of work orders range from repairing leaky faucets to remodeling office space.

Listed below are the notable projects completed in 2011. As reflected in the list, Building and Grounds Maintenance works closely with the Parks and Recreation Department and various recreation-based organizations and associations within the County.

Brooks Park

- Spread new mulch at the playground.
- Raised hand rails to 43 inches next to baseball concession stand.
- Replace broken boards on ramp to field house.
- Repaired and/or replaced wire and transformers in the park's lighting system due to water damage.
- Prepared the three baseball fields for the Little League Regional Playoffs.

Kiwanis Park

- Removed lips along infield and installed 21 rolls of sod on fields 6 and 7.
- Formed and placed 3 cubic yards of concrete at concession stand to replace cracked areas and mitigate drainage and erosion problems.

McCurry Park

- Repaired walking trail dip and dugout on field 2 with concrete.
- Striped parking lot at football, south soccer and picnic.
- Installed new metal roof on the pavilion.
- Converted the Muppet pavilion into a meeting room.
- Installed new sod in front of goals and other worn areas at south soccer.
- Spread new mulch at north soccer, softball, football and picnic areas.
- Hung new nets for soccer on fields 25 and 22.

Library Expansion

- Department staffed served as the County's project manager for the Library's 5,200 square-foot addition. Providing this service in-house worked well and saved the project significant money.

Stonewall Complex

- Installed a custom-built front desk for the Elections and Voters Registration Department.
- Removed sliding door in main meeting room.

- Installed new door for the Women, Infants, Children center.
- Painted all the offices in Human Resources.
- Remodeled the front offices of Fire & Emergency Services.
- Remodeled Finance and added a new room for Information Systems.

Fire Stations

- Repaired storm-damaged roof shingles at Station 3.
- Graded and seeded yard area at Station 7.

Water System

- Leveled sidewalk at entrance to main office building and added tile in lobby.
- Installed double doors.
- Installed fan and shutters at log house chemical room.

Starr's Mill

- Added four concrete picnic tables and pads.
- Painted the pump house.

Senior Center

- Installed irrigation at the new garden area.
- Formed and poured a 16-ft by 30-ft pad for the green house.
- Formed and poured 42 yards of concrete sidewalk in and around the garden area.

Public Works/Fleet Maintenance

- Replaced flooring in lobby as a result of water damage.

Library

- Painted exterior window casings and soffit.
- Replaced the irrigation system and added sod around landscape areas.



Fleet Maintenance

Fleet Maintenance performs preventative maintenance and repair work on County vehicles, heavy equipment and hand-held tools. The Department also operates and maintains the County's fueling stations and emergency generators. Summarized below are the notable accomplishments for 2011.

- **Productivity Measures** – The Fleet Maintenance Department completed over 3,100 work orders in CY 2011, which is similar to the amount completed in 2010. The average cost of each repair (for on-road vehicles) increased from \$115 in 2010 to \$131 in 2011. Although a few large repairs can skew the data, the trend of increasing costs is expected with an aging fleet of vehicles.
- **Operating Efficiency** – For road vehicles (i.e., sedans and light trucks) the life operating cost increased from \$0.063 per mile during 2010 to \$0.065 per mile in 2011.
- **Continued utilizing GovDeals.Com** as an on-line source for disposal of surplus equipment. This system is proving to be more efficient and profitable than the traditional annual auction. In addition to selling cars, trucks, off-road equipment, GovDeals.Com is also being used to sell used tires to recycling/re-use companies instead of paying a fee to dispose of the tires.
- **Maintenance and repair work on off-road/heavy equipment** remains above historical averages due to increased hours on the equipment from various on-going transportation projects.
- **Worked with Solid Waste and Purchasing Departments** to prepare specifications and assist with procurement of a track loader for use at the yard-waste mulch area.



Road Department

The Road Department maintains over 500 miles of right-of-way and an additional 50 miles of prescriptive easement/gravel roads. Typical maintenance activities include asphalt resurfacing, pothole repair, stormwater infrastructure repairs, erosion control, right-of-way mowing, trash removal, gravel road scraping, and traffic control sign placement and upkeep. This work is performed through a combination of in-house field crews and contractors.

Cooperative weather and a year without serious accident or injury resulted in another productive and efficient year for the Road Department. Described below are the notable accomplishments of 2011.

Paving/Asphalt Resurfacing – Paving operations ran for approximately eight months in calendar year 2011 and during this time the asphalt crew paved 29.1 miles using 38,413 tons of asphalt. The goal for the calendar year was 25.0 miles. A milling contractor was used periodically in 2011 to assist the department in removing areas of bad asphalt prior to resurfacing. This system worked well and improved quality and efficiency.

Other Paving Operations – In addition to road resurfacing, the Department provides asphalt paving services to other County departments when possible, including:

- Parking lot construction and repairs at McCurry Park;
- Sheriff's Department parking lot patch;
- Public Works fuel pump area patch; and
- Multiple Water System utility work patches.

Paving of West Fayetteville Bypass, Phase I1 – The Road Department's paving crew provided asphalt paving at key intervals for a total of 2,343 tons, the equivalent of 2.0 miles of two-lane roadway. Having an in-house paving crew simplifies coordination on large projects and minimizes disruption to the travelling public.

Completion of Snead Road Improvements – This was a Capital Improvement Project for the two-mile segment of Snead Road between Chappell and Old Greenville Roads. The project scope included right-of-way acquisition, drainage improvements, corrections to horizontal and vertical curves, establishment of shoulders, installation of a stone base and asphalt paving. The project was mostly completed in 2010; however, work on punch-list items continued into 2011, including re-grading of ditches, shoulder stabilization, concrete work, and driveway tie-in.

Roadside Mowing and Maintenance – Right-of-way mowing received particular emphasis in 2011 and the Road Department utilized two mowing crews to control vegetation along County roads. The crews completed four mowing cycles

around the County during the growing season. This productivity is attributed to the following:

- Two fully-staffed mowing crews; each having three tractor operators and one person in charge of hand-trimming and moving traffic safety signs.
- Two seasonal employees dedicated to traffic control, thereby allowing the mowing crew to focus on right-of-way maintenance.
- Use of a new 10-ft side and rear rotary mower that was acquired late in 2010 and fully implemented during 2011.

Sign Shop – The Sign Shop continued to fabricate and/or install traffic control signs throughout the unincorporated County. The Sign Shop also assists with posting signs in work zones, fabricating signs for other Departments and general right-of-way maintenance activities. A new sign plotter and supporting software was purchased and installed in 2011, replacing the former unit that was 15 years old.

Hauling – Hauling of stone and asphalt is done using in-house trucks with support, as needed, from a subcontractor. In CY 2011 the Department (including subcontractors) hauled over 2,128 loads of asphalt (38,413 tons) and 672 loads (10,965 tons) of stone.

Demolition of Abandoned Structures – The Road Department demolished and removed four structures (three homes and one barn) from different lots within the County. Some structures were abandoned by the property owners, other purchased by the County as part of a transportation project. All debris was removed and the lots were graded and stabilized.

Gravel Road Dust Control – The Road Department continued use of calcium chloride for dust control on 20 gravel roads totaling 18.8 miles. This treatment significantly reduces dust from gravel roads during dry periods and remains popular with the adjacent property owners.

Railroad Crossing at Sandy Creek Road – The Road Department, with assistance from Purchasing and the County Attorney, satisfied all legal and insurance requirements for work within the railroad's easement area on Sandy Creek Road and improved the road's profile on either side of the tracks, thereby eliminating a dip that was problematic for large vehicles and trailers.

Kirkley Road Pipe Replacement – On an emergency basis, the Road Department replaced two, 72-inch diameter pipes. This work was done in conjunction with the Stormwater Management Department as an interim fix to leave the road open to traffic as a permanent solution is designed (expected in 2012).

Use of Contractors and Temporary Labor – During 2011 the Department continued a trend of using contractors (e.g., hauling) and temporary labor to assist with load leveling over the course of the year. Doing so allows the Department to maximize productivity during key times of the year with minimal cost.



Engineering

The Engineering Department manages the County's Transportation SPLOST program, implements and enforces several Articles within the County's Development Regulations, performs plan review, provides in-house design services, and oversees infrastructure design and construction within the County. Because of the inherent overlapping nature of many County projects, Engineering works closely with the Road and Stormwater Management Departments. Resources and skills are shared when possible to help with load-leveling and minimize costs to the County.

Notable accomplishments for 2011 including the following:

- Managed 15 SPLOST-funded transportation projects.
- Attended required training classes and received certification by the Georgia Department of Transportation to locally administer federally-funded projects. This is a new requirement and part of a state-wide effort to improve project delivery.
- Worked with the Georgia Department of Transportation on several projects along State Routes, including the widening of SR 74 and intersection improvements at Corinth Road at SR 74 and Inman/Goza Road at SR92.
- Prepared, in-house, a *Soil Erosion, Sedimentation and Pollution Control Plan* for the Snead Road west paving project.
- Initiated a comprehensive re-write of the County's Development Regulations, Article III – *Street Design Standards and Specifications*. This work is expected to be completed in the first quarter of 2012.



Transportation SPLOST

Fayette County's Transportation Special Purpose Local Option Sales Tax (SPLOST) program manages, designs, permits and constructs a variety of transportation projects in accordance with the voter-approved SPLOST resolution of November 2, 2004.

Revenue was collected via a one-cent sales tax from April 1, 2005 to March 31, 2010 and this money is used exclusively for transportation projects in Fayette County. The majority of the SPLOST revenue (the "70 percent" fund) is used to implement projects identified in the April 2003 *Fayette County Transportation Plan*. This includes new road construction; bridge, intersection and street improvement projects. These projects were agreed upon by elected City and County officials as providing value to the majority of citizens across the County and may span more than one jurisdiction.

The remaining SPLOST revenue (the "30 percent" fund) is distributed among the cities and unincorporated County based on population. Individual governments determined the projects to fund with this money.

SPLOST Revenue

Listed below is a summary of SPLOST taxes collected over the five-year period.

Fiscal Year	---- 70% Share ----	----- 30% Share -----	
	County-Wide SPLOST Revenue	Unincorporated SPLOST Revenue	Municipal SPLOST Revenue
2005	\$2,686,895.90	\$555,957.14	\$595,569.67
2006	\$13,817,137.08	\$2,858,963.06	\$3,062,667.13
2007	\$14,675,217.39	\$3,036,512.13	\$3,252,866.75
2008	\$14,323,642.70	\$2,963,766.29	\$3,174,937.73
2009	\$12,513,920.96	\$2,589,309.00	\$2,975,586.69
2010	\$10,153,906.43	\$2,100,988.27	\$2,054,636.50
2011	\$133,039.35	\$27,527.73	\$23,751.79
Interest Earned to- date	\$3,994,627.12	\$466,085.44	NA
Other Revenue Received	<u>\$652,921.11</u>	<u>\$129,221.38</u>	NA
Total	\$72,951,308.04	\$14,728,330.44	\$15,140,016.26

The "30%" share of taxes was distributed per the following percentages: Brooks 0.61%, Fayetteville 12.22%, Unincorporated County 48.28%, Peachtree City 34.60% and Tyrone 4.29%. The Municipal column includes the sum of revenue to Brooks, Fayetteville, Peachtree City and Tyrone.

SPLOST Expenditures

The following tables summarize SPLOST expenditures by Fayette County thru November 30, 2011. The first table identifies countywide projects funded by the 70 percent category. The second table lists Fayette County projects within the unincorporated portion of the County. These are funded by the County's portion of the 30-percent category.

County-Wide Projects (70%)	Prior Year Expenditures	CY 2011 Expenditures	Total Expenditures
Westbridge Road Bridge (B-2)	\$68,889	\$277,991	\$346,880
Kenwood Road Bridge (B-3)	\$61,588	\$36,599	\$98,187
McIntosh Road Bridge over Flint River (B-6)	\$68,374	\$11,054	\$79,428
Gingercake Road at SR 92 (I-3)	\$272,787	\$18	\$272,805
South Jeff Davis @ County Line Road (I-10)	\$10,837	\$0	\$10,837
Antioch Road at McBride Road (I-12)	\$401,716	\$8,328	\$410,044
Antioch Road at Goza Road (I-13)	\$214,856	\$434,866	\$649,722
Hwy 85 Connector at Brooks-Woolsey Road (I-14)	\$22,227	\$504	\$22,731
Hilo Road at SR 92 (I-20)	\$177	\$144,045	\$144,222
Jenkins Road at Sandy Creek Road (R-4)	\$4,160	\$0	\$4,160
Lee's Mill Road at Sandy Creek Road & Lake Road (R-4b)	\$43,396	\$193,346	\$236,742
West Fayetteville Bypass, Phase I (R-28)	\$8,051,417	\$315,652	\$8,367,069
West Fayetteville Bypass, Phase II			
<i>Preconstruction Engineering (R-5a)</i>	\$1,134,737	\$67,572	\$1,202,309
<i>Right-of-Way (R-5b)</i>	\$1,145,024	\$733,646	\$1,878,670
<i>Construction Section 1 (R-5c)</i>	\$158,705	\$466,300	\$625,005
<i>Construction Section 2 (R-5d)</i>	\$0	\$6	\$6
<i>Bridge (R-5e)</i>	\$0	\$7,740	\$7,7400

<i>Roundabout (R-5f)</i>	\$6,900	\$45	\$6,945
West Fayetteville Bypass, Phase III (R-28b)	\$14,104	\$537	\$14,641
Kenwood Road at New Hope Road (R-6)	\$161,149	\$98,286	\$259,435
East Fayetteville Bypass (R- 8)	\$768,869	\$139,126	\$907,995
Hood Ave Connector (R-12)	\$19	\$39	\$58
Jimmy Mayfield Widening (R-16)	\$2,683,274	\$0	\$2,683,274
Redwine Road Multi-Use Path (S-7)	\$729,778	\$0	\$729,778
General Administration	\$98,694	\$65,367	\$164,061
TOTALS	\$16,121,677	\$3,001,067	\$19,122,744

Unincorporated County Projects (30%)	Prior Year Expenditures	CY 2011 Expenditures	Total Expenditures
Corinth Road at SR 85 (FC- 1)	\$229,601	\$22	\$229,623
Corinth Road at SR 54 (FC- 2)	\$15,208	\$4,108	\$19,316
Sandy Creek Road at SR 74 (FC-3)	\$113,036	\$0	\$113,036
Westbridge @ SR 92 (FC-4)	\$132	\$0	\$132
Harp Road at SR 85 (FC-6)	\$18,977	\$94	\$19,071
Old Ford Road @ SR 279 (FC-8)	\$9,231	\$0	\$9,231
Ebenezer Road at SR 54 (FC-9)	\$271,844	\$22	\$271,866
Newton Road @ SR 92 (FC- 14)	\$6,906	\$0	\$6,906
Inman Road/Goza Road at SR 92 (FC-15)	\$2,735	\$50,421	\$53,156
Asphalt Resurfacing (FC- 16)	\$12,393,027	\$11,860	\$12,404,887
General Administration	\$6,990	\$454	\$7,444
TOTALS	\$13,067,687	\$66,981	\$13,134,668

Summary of SPLOST Activities in 2011

- *Bridges* – There are four bridge projects underway:
 - Westbridge Road Bridge over Morning Creek (B-2);

- Kenwood Road Bridge over Morning Creek (B-3);
- McIntosh Road Bridge over the Flint River (B-6); and
- Veterans Parkway Bridge over Whitewater Creek (R-5e).

Design and permitting work on Westbridge Road, which includes a road realignment to improve a sharp curve, is complete and the project will be bid for construction in 2012. The remaining three projects are in various stages of design. The Veterans Parkway Bridge is a new bridge (versus replacement) and part of the West Fayetteville Bypass.

- *Intersection Improvements* – Listed below are projects that were completed in 2011, ready for construction, or under design.

Completed

- Brooks-Woolsey Road at Highway 85 Connector (I-14);
- Lees Mill Road at Sandy Creek Road (R-4b);
- Kenwood Road at New Hope Road (R-6a); and
- Goza Road at Antioch Road (I-13).

Ready for Construction

- Corinth Road at SR 54 (FC-2).

Design / Environmental / Permitting

- Veterans Parkway at SR92 (R-5f);
- Harp Road at SR 85 (FC-6);
- Inman and Goza Roads at SR 92 (FC-15); and
- South Jeff Davis at County Line Road (I-10).

- *West Fayetteville Bypass, Phase 1* – Phase 1 of the Bypass, which runs from Lester Road near Cleveland Elementary to South Sandy Creek Road north of the Hospital, was substantially completed and opened to traffic in October 2010. During CY 2011 various punch-list items were completed, including intersection reconfiguration of Waterlace Way with the Bypass and the installation of a multi-use path along a portion of Lester Road.
- *West Fayetteville Bypass, Phase 2* – Phase 2 of the bypass is 4.3 miles long and runs from the end of Phase 1 at South Sandy Creek Road to SR 92. The project includes significant new road construction, several intersection improvements and a major bridge. Design of the roadway was completed in 2011 along with acquisition of needed right-of-way and easements.

Construction for Phase 2 is being completed in two Sections. Section 1 runs from the end of Phase 1 to Eastin Road. This work is being completed using County crews. Significant clearing, grading and utility relocation work was completed in 2011.

Section 2 runs from Eastin Road to the project's northern termini at SR 92. A contract for this work has been awarded and field activities will begin in 2012. Section 2 includes a roundabout at Lees Mill Road, construction of a new bridge over Whitewater Creek, and major intersection improvements at SR 92. Design work for the bridge and SR 92 intersection continues into 2012 but will not delay roadway construction activities.

- *West Fayetteville Bypass, Phase 3* – Phase 3 of the bypass is 4.2 miles long and runs from the southern end of Phase 1 to Harp Road. The alignment calls for 2.2 miles of improvements to existing roads and 2.0 miles of new road construction. In 2010 County staff evaluated several conceptual layouts and the recommended alignment was approved by the Board of Commissioners in December 2010. No substantial activity occurred on this project during CY 2011.
- *East Fayetteville Bypass* – This project will provide new road connectivity on the east side of Fayetteville. The road is approximately 6.2 miles long and runs from the existing intersection of County Line and South Jeff Davis to the existing intersection of Corinth Road and SR 85. In CY 2011 the preferred project scope was changed from a 4-lane road to a 2-lane road, although 120-ft of right of way will be acquired for future expansion. Environmental documents, logical termini, and analysis of practical alternatives were developed in 2011 to satisfy federal regulations.
- *Hood Avenue / SR 92 Realignment with SR 85* – This County-wide project is sponsored by the City of Fayetteville and proposes the realignment of the Hood Road and SR 92 intersection with SR 85. Design, utility and right-of-way work continued through 2011.

ANNUAL REPORT 2011

UTILITIES

STORMWATER MANAGEMENT •

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FAYETTE COUNTY, GEORGIA



Stormwater Management

The Fayette County Stormwater Management Department is charged to protect public health and safety and the environment by providing fair and consistent implementation of applicable County, State and Federal regulations. Stormwater Management strives to improve Fayette County through careful supervision of these concerns and analyzing the future impacts of current decisions.

- *Stormwater Utility Implementation* – Stormwater staff worked with citizens from unincorporated Fayette County, Brooks, Tyrone and Woolsey to evaluate the Stormwater Management Program (SWMP). This group provided recommendations to the Board of Commissioners on how to meet future stormwater needs. In September a Stormwater Utility Ordinance was adopted authorizing collection of fees proportional to those who place most demand on the stormwater system in order to maintain the stormwater management program.
- *Customer Service Requests* - Staff promptly responded to 145 Customer Service requests for environmental or stormwater concerns. All requests are digitally processed for use with the county's Geographic Information Systems (GIS) that significantly increases capabilities to identify and resolve reoccurring stormwater problems in a time-efficient manner.
- *Environmental Permit Compliance* - Stormwater Management ensures that Fayette County complies with all state and federal-mandated environmental requirements. The 2011 NPDES Annual Report documented compliance with county's NPDES permit by documenting implementation of the post-development stormwater inspection program; environmental training and education to both student and adult age groups; inspections and education of county businesses for illicit discharges and plan review and inspections. In addition, requirements for the Metropolitan North Georgia Water Planning District Watershed Management Plan, Georgia Soil and Water Conservation Commission and CRS Floodplain program were met.
- *Geographic Information Systems* - Stormwater staff continues to organize and lead county-wide GIS mapping initiatives that included scanning all site plans and construction drawings.
- *Floodplain Management* – Fayette County's Stormwater Management Department is one of seven communities within the state to maintain a Class 6 rating, which is the highest rating obtained by any community within Georgia. This rating allows residents a 20 percent flood insurance premium savings. Stormwater Management staff assisted residents with approximately 450 floodplain determinations, FEMA Elevations Certificates and Letters of Map Amendments.

- *Regional Watershed Management* – Stormwater staff is actively involved in the Metropolitan North Georgia Water Planning District Technical Coordinating Committee. The department director continues to represent Fayette County on the Flint River Basin Advisory Council.
- *Stormwater Permit Training* – Stormwater Management's environmental engineer retained qualifier trainer certification enabling the county to conduct in-house Subcontractor Awareness, Level 1A and Level 1B NPDES certification classes for land disturbance that provide savings to the county for mandatory training. Additionally, this key staff member also helped coordinate the Central Georgia Erosion and Sedimentation Control and Stormwater Quality Workshop in conjunction with the City of Griffin.
- *In-House Environmental Services* – Staff provided stormwater management consulting in support of the library expansion; the WIC Center and computer aided design for Public Works as well as conducting NPDES permitting and inspections for the West Fayetteville Bypass, Snead Road and five intersection projects.



Solid Waste

The Solid Waste Department provides Fayette County citizens with a cost-competitive environmentally-compliant facility that accepts residential waste, construction debris, recycling and yard waste on First Manassas Mile Road in Fayetteville. These services are provided through an enterprise fund where operating costs are paid by tipping fees collected at the County Transfer Station.

Fayette County contracts with Waste Management to operate the transfer station, manage the tipping station, and transfer of garbage to their regional landfill and the recycling center. The County takes in an average of 135 tons of residential waste and construction debris a day from private haulers.

Citizens can recycle paper, cardboard, aluminum, steel cans and plastic waste through a single-stream (no-sorting) collection process. Improvements to the recycling center have eased residents' ability to dispose of single-stream material and cardboard. The Solid Waste Department continually strives to reduce waste through recycling efforts. This year the department will investigate the possible expansion of reducing waste to stage remote recycling stations within County parks.

The electronic recycling program accepts almost any electronic device and recycles the materials. Television recycling was added as acceptable electronic device earlier this year. Fayette County recycled over 56,000 pounds of electronics in 2011.

Solid Waste staff continues to manage the yard-waste to mulch initiative. This process helps care for our local environment by extracting tons of vegetative debris from the waste stream and grinding into mulch. This end-product returns nutrients to the soil, reduces erosion and irrigation water usage, allowing for improved water quality and increased flow into the County's many streams and lakes. Free mulch is available for residents to load themselves during normal operating hours Monday thru Friday. In addition, the County loads mulch on Saturday to homeowners for residential use.

Solid Waste also initiated tire recycling for a nominal fee.



Water System

The construction of the Lake McIntosh project continues. Brad Cole, Inc., the dam and reservoir contractor is working on the spillway and the clearing of the lake bed. Eco-South has completed the construction of the wetland project and is working with the Corps of Engineers for approval and monitoring schedules. Willow Construction is the builder of the new raw water pump station. Peachtree City Airport Authority is moving the part of the existing raw water line from the pump station to the Crosstown Water Plant that is in the flight zone. The Board approved the concept plan for the park at Lake McIntosh and the project is being prepared to bid.

The radio reading system from Badger Meter has been upgraded. The Orion radio read system offers more options than the previous Trace system. The Water System is doing an in-house change-out program. Badger Meter offered a free unit for every two units purchased. The Board approved the purchase, saving \$1,000,000.00.

The environmental regulations on Trihalemethanes (THM) and Haloacetic Acids (HAA) will change in the spring of 2012 and the Water System researched different solutions to continue to be in compliance. This will be a future \$9,000,000.00 project.

The implementation of a Geographic Information System (GIS) has resulted in the Water System acquiring a data base of valve locations that is being updated.

Upon review of the Water System disaster plan quick connects for portable generators were added to some of the pump stations.

The Water System maintains and operates the parks at Lake Horton, Lake Kedron and Starr's Mill. This year the 1907 Starr's Mill building was repainted, the parking area graveled, and more tables added to the park.

The Water System operates the Brooks Water System through a multi-year contract. As part of the system upgrade the old elevated storage tank that was leased to Brooks was removed.

After years of site investigation, a Northwest Fayette water tank site has been purchased.